

CARBON REDUCTION PLAN 2025

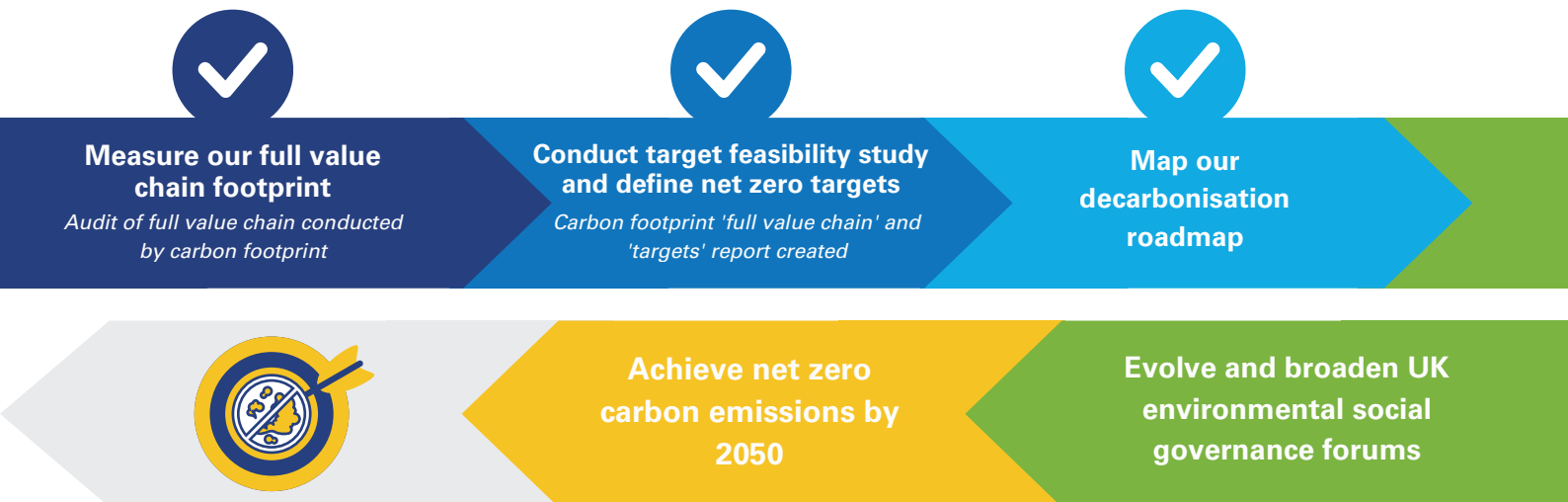


GENERAL DYNAMICS
United Kingdom Limited

CARBON REDUCTION PLAN

Corporate sustainability is rooted in our company ethos and we are committed to reducing our global environmental impact to achieve net zero emissions by 2050. Through our focus on continuous improvement, we strive to improve environmental quality, efficiency and systems that reduce our emissions output.

Our roadmap and progress in achieving Net Zero emissions by 2050



FOCUS AREAS

OUR SUPPLY CHAIN



- High levels of spend on freighting goods aligned to production operation increases.
- Intelligent transport and logistics software implemented, over a phased approach to deliver improved exploitable freighting data by end of 2025.
- Exploring additional ESG capabilities within JOSCAR.
- Evolve a sustainable procurement strategy.

BUSINESS TRAVEL



- Increases in business flights and hotel stays in line with operational activities.
- Reviewing feasibility of additional colleague electric vehicle charging points.
- Assessing future sustainable benefit options for colleagues.

RENEWABLE ENERGY



- Contracts in place for 100 per cent renewable energy across all UK sites – effective 2025.
- Exploring future opportunities and initiatives for solar panels, wind turbines and water capture.

ENERGY EFFICIENT FACILITIES



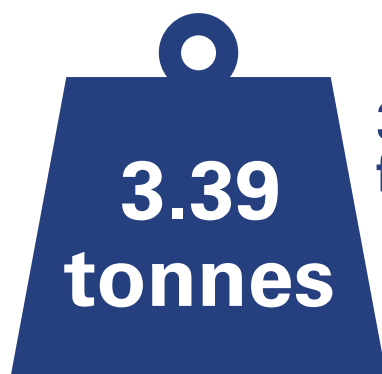
- Achieved a reduction of 642,322 kWh in electricity consumption.
- Completed exits from two void managed properties.
- Improved operational efficiencies via better building management systems.
- Minimal fugitive emissions from HVAC; plans for phased upgrades of aging systems.

EMISSIONS REPORTING

Scope	2024	2023	2022	2021	2020
Emission type	Total (tCO ₂ e)	Total (tCO ₂ e)	Total (tCO ₂ e)	Total (tCO ₂ e)	Total (tCO ₂ e)
Scope 1: Emissions from activities at General Dynamics UK owned or controlled sites (Including combustion of fuel and operation facilities)					
Gas consumption (Consumption of natural gas)	503	451	448	556	527
Process emissions (Burning of processed oils & gas)	177	160	258	307	3
Fugitive emissions (Leaks & releases of refrigerants)	136	12	104	82	138
Company leased vehicles (Passenger & delivery)	87	Not quantified	Not quantified	Not quantified	Not quantified
Scope 1 total emissions	904	623	811	945	668
Scope 2: Emissions from purchase of electricity, heat, steam and cooling purchased for own use					
Scope 2 total emissions (Purchased electricity)	774	908	962	1,181	1,393
Scope 3: Emissions as a result of actions that occur at sources not owned / controlled by General Dynamics UK and are not classed as Scope 2 emissions					
Scope 3 total emissions (Electricity T&D, water, waste, business travel, freighting, employee commute & home working)	19,307	12,364	10,390	16,869	19,696
Overall total emissions (tCO ₂ e)	20,985	13,895	12,163	18,995	21,757

INTENSITY RATIO

Data for reporting period: 1 January to 31 December 2024



3.39 tonnes of CO₂e (tCO₂e) per full time employee*

**For scope 1, 2 and 3 (excluding freight goods)*

OUR DECARBONISATION ROADMAP



2022

- Footprint appraisal inclusive of full value chain completed
- Target feasibility study completed - net zero targets set



2024- 2035

- Promote lower emission-intensive freight alternatives within our freight distribution network
- Switch to 100% renewable electricity tariff - contracting 100% green energy from September 2025
- Evolve and broaden environmental social governance forums and working groups to develop, promote, and deliver targeted sustainability initiatives
- Research carbon credit and carbon offsetting capabilities
- Achieve net zero carbon emissions



2050

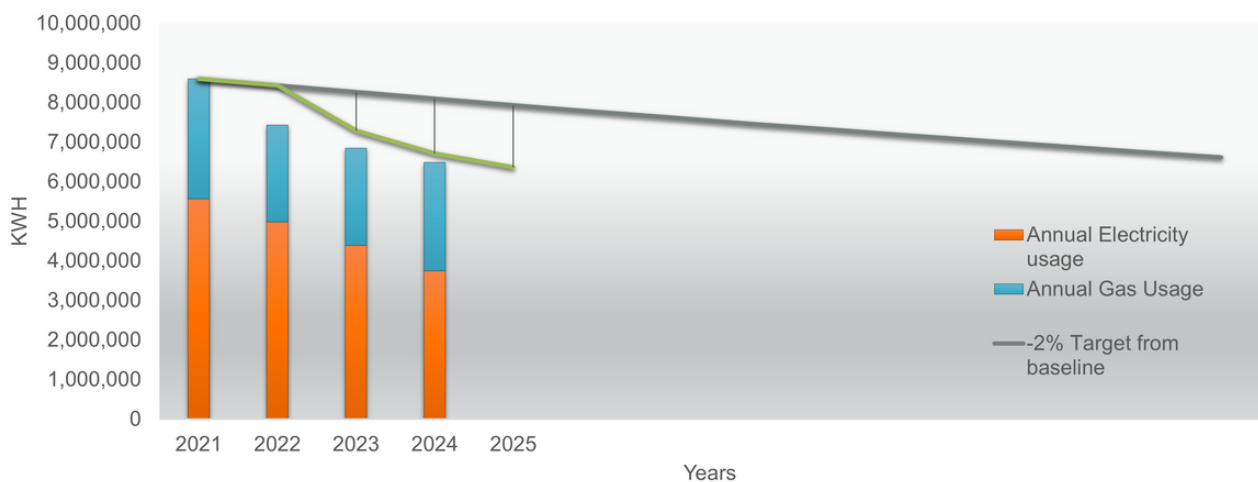
- Achieve net zero carbon emissions

OUR TARGETS

General Dynamics Corporation has an ambition to reduce all Scope 1 and Scope 2 energy / utility use by 40 per cent, to be achieved by 2034.

General Dynamics UK will contribute to this target through a two per cent year-on-year reduction of Scope 1 and Scope 2 energy and utility use, working towards achieving net zero carbon emissions by 2050.

Progress to Target - Annual 2% Reduction Energy Use



DECLARATION

I confirm that the General Dynamics UK Carbon Reduction Plan has been completed in accordance with PPN 06/21 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard and uses the appropriate Government emission conversion factors for greenhouse gas company reporting.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.

This Carbon Reduction Plan has been reviewed and signed off by the Company's Senior Management and agreed on 12th August 2025.



Chris Burrows
Vice President - UK TacCIS
General Dynamics Mission Systems-UK



Scott Milne
Vice President and General Manager
General Dynamics Land Systems-UK