

CARBON REDUCTION PLAN 2025



GENERAL DYNAMICS
United Kingdom Limited

Supplier name: **General Dynamics United Kingdom Limited**

Publication date: **11 February 2026**

Commitment to achieving Net Zero

GDUK Ltd is committed to reducing our environmental impact to achieve net zero by 2050.

Baseline Emissions Footprint

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions. Baseline emissions are the reference point against which emissions reduction can be measured.

Baseline Year: 1st Jan – 31st Dec 2021
Additional Details relating to the Baseline Emissions calculations.
<p><i>Baseline emissions (and current emissions) have been calculated by taking the total UK emissions of GDUK Ltd for Scopes 1, 2 and 3.</i></p> <p><i>The total UK emissions for Scope 1 and 2 emissions are calculated in line with the requirements of the GDUK's SECR and Annual Report.</i></p> <p><i>Our net zero commitment applies to the Scope 3 categories listed below, which have been calculated for the UK:</i></p> <p><i>(Category 5) Waste generated in operations;</i></p> <p><i>(Category 6) Business travel;</i></p> <p><i>(Category 7) Employee Commuting; and</i></p> <p><i>(Category 4 & 9) Upstream and downstream transportation and distribution.</i></p> <p><i>In addition, the spend method has been used to calculate freighting that has travel by air, sea and land, then multiply the spend in each category by the relevant SIC-based emission factor to provide tCO₂e/£millions of spend.</i></p> <p><i>We have now implemented automated collection of freighting raw data, which shall provide more accurate emissions calculations.</i></p>

Baseline year emissions: 2021 (Data covers 1 January – 31 December 2021)	
EMISSIONS	TOTAL (tCO₂e)
Scope 1	945

Scope 2 (Purchased electricity)	1,181
Scope 3 (Included Sources) (T&D, waste, business travel, freighting, employee commute & home working)	16,869
Total Emissions	18,995

Current Emissions Reporting

Reporting Year: 2024 (Data covers 1 January – 31 December 2024)	
EMISSIONS	TOTAL (tCO_{2e})
Scope 1	904
Scope 2	774
Scope 3 (Included Sources) (T&D, waste, business travel, freighting, employee commute & home working, water)	19,307
Total Emissions	20,985

Intensity Ratio: 3.39 tCO_{2e} per full-time employee (FY2024)¹.

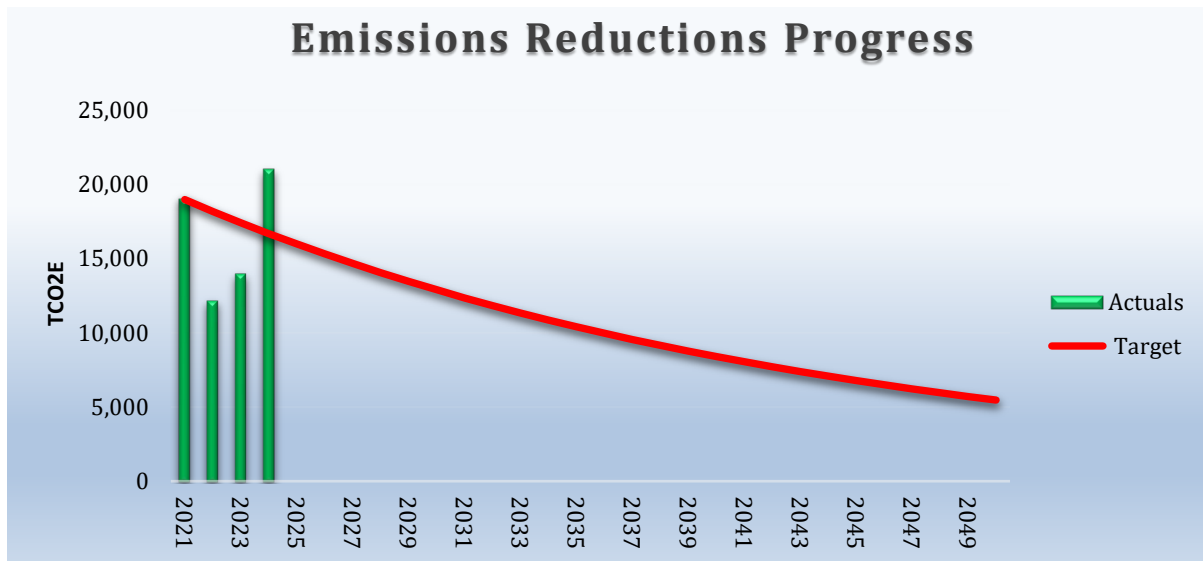
Emissions reduction targets:

We have adopted the following carbon reduction targets:

- General Dynamics Corporation has an ambition to reduce all Scope 1 and Scope 2 emissions by 40%, to be achieved by 2034 from a 2019 base year.
- General Dynamics UK will contribute to this target through a 2% year-on-year reduction in Scope 1 and Scope 2 energy and utility use, working towards achieving net zero carbon emissions by 2050.

¹ This excludes freight goods.

Progress against these targets can be seen in the graph below:



The increase in emissions during 2024 resulted primarily from an increase in production operation and associated freighting of goods.

Carbon Reduction Projects

Completed Carbon Reduction Initiatives (Since 2021 Baseline)

The following environmental management measures and projects have been completed or implemented since the 2021 baseline. The carbon emission reduction for Scope 1 and Scope 2 achieved by these schemes equate to 448 tCO₂e, a 21% reduction against the 2021 baseline and the measures will be in effect when performing the contract:

- Energy Efficiency in Facilities: Achieved a reduction of 642,322 kWh in electricity consumption. Additionally, completed the exit and closure of two void managed properties.
- Facilities Upgrades: Minimal fugitive emissions from HVAC; plans for phased upgrades of aging systems.
- Renewable Energy Procurement: Contracts in place to source 100% renewable energy across all UK sites by 2025.
- Operational Optimization: Improved operational efficiencies via better building management systems.
- Electric Vehicle (EV) Support: Reviewing feasibility of additional colleague EV charging points.
- Freight Efficiencies: Intelligent transport and logistics software implemented, over a phased approach to deliver improved exploitable freighting data.
- Sustainable Supply Chain: Exploring additional capabilities within JOSCAR.
- Certifications: General Dynamics UK maintains ISO 14001 (Environmental Management System) and ISO 45001 (Occupational Health & Safety) certifications, underlining its structured approach to environmental improvements.

In the future we plan to consider further measures such as:

- Renewable Energy: Exploring future opportunities and initiatives for solar panels, wind turbines, and water capture.
- Business Travel: Assessing future sustainable benefit options for colleagues.
- Freight: Assess lower emission-intensive freight alternatives within our freight distribution network.
- Carbon Offsetting and Credits: Researching carbon credit and carbon offsetting capabilities.
- Social Governance Forums: Evolve forums and working groups to develop targeted sustainability initiatives.
- Renewable electricity tariff: Switch to 100% renewable electricity tariff – contracting 100% green energy from September 2025.

Declaration

This Carbon Reduction Plan has been completed in accordance with PPN 06/21 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard² and uses the appropriate Government emission conversion factors for greenhouse gas company reporting.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.

This Carbon Reduction Plan has been reviewed and signed off on behalf of the Board of Directors.

Signed on behalf of the Supplier:



Scott Milne

Director, General Dynamics United Kingdom Ltd.

Date: 11 February 2026
